# **GROWTH POINTS**

# With Gary L. McIntosh, D.Min., Ph.D.

# The Critical First Year

The initial year of a pastor's tenure is foundational for shaping the future trajectory of the church.

This period is crucial for establishing credibility, setting strategic priorities, building a strong team, and delivering early performance. Here are some key actions for a pastor to focus on during their first year:

#### 1. Establish Trust and Credibility

#### • Be Visible and Approachable:

- o Engage with people at all levels.
- Actively listen to their concerns and aspirations.
- Demonstrate genuine interest in their well-being.

# • Communicate Transparently:

- Share vision, goals, and plans with clarity.
- Update employees, stakeholders, and the board on progress and challenges.

#### • Lead by Example:

- Show integrity, accountability, and commitment in actions.
- Roll up your sleeves and work alongside your team.

#### 2. Understand the Church Environment

# • Conduct a Comprehensive Assessment:

- Evaluate strengths, weaknesses, opportunities, and threats (SWOT analysis).
- Understand its current position in the community, and growth trends.

### • Engage with Key Stakeholders:

- Meet with customers, suppliers, partners, and investors.
- Gain insights into their perspectives and expectations.

#### • Immerse in Church Culture:

- Understand existing values, values, and norms.
- Identify areas that need preservation and those requiring change.

#### 3. Set a Clear Vision and Direction

#### • Define a Compelling Vision:

- Articulate a clear and inspiring vision aligned with the church's mission.
- Set specific measurable goals supporting the vision.

Volume 36 Issue 9 Church Growth Network September 1, 2024

#### Create a Roadmap:

- Develop a strategic plan with key initiatives, milestones, and performance indicators.
- Communicate this roadmap to all levels of leadership.

#### 4. Build and Empower a Leadership Team

# • Evaluate Leadership Talent:

- Assess the strengths and weaknesses of the existing leadership team.
- O Identify gaps and opportunities for development.

# • Empower and Delegate:

- Foster a culture of empowerment, where leaders have the authority and responsibility to make decisions.
- Encourage collaboration and accountability.

#### **5. Determine Early Action Points**

#### • Focus on Key Priorities:

- Identify and prioritize critical initiatives to deliver immediate impact (e.g., improving guest welcome.)
- Achieve early wins to build momentum and demonstrate your ability to deliver results.

#### Monitor and Adjust:

- Continuously track progress against goals.
- Stay agile and responsive to external or internal challenges.

#### 6. Foster a Positive Culture

#### • Promote Open Communication:

- Encourage open, honest, and transparent communication throughout the ministry.
- Create channels for feedback and dialogue.

# • Recognize and Reward:

- Celebrate successes and recognize the contributions of others.
- Implement a reward system aligned with the mission.

#### • Support Development and Growth:

- Invest in leadership development through training, mentoring, and coaching opportunities.
- Foster a culture of continuous learning and improvement.

The first year of a pastor's leadership is a critical period requiring a balance of strategic thinking, decisive action, and empathetic leadership. Establishing a strong model of leadership sets the tone for future action and church growth.

Growth Points is published twelve times a year. Individual subscription is \$29 (US Funds) per year. Permission is granted for use in a local church. Executive subscripts for wide distribution available for \$150 (US Funds) per year.

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